# WHITE CLOUD PUBLIC SCHOOLS REPORT ON FINANCIAL STATEMENTS

**JUNE 30, 2008** 

Baird, Cotter and Bishop, P.C. CERTIFIED PUBLIC ACCOUNTANTS

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# $\frac{\text{WHITE CLOUD PUBLIC SCHOOLS}}{\text{WHITE CLOUD, MICHIGAN}}$

### ANNUAL FINANCIAL REPORT YEAR ENDED JUNE 30, 2008

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# Baird, Cotter and Bishop, P.C. CERTIFIED PUBLIC ACCOUNTANTS

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July 24, 2008

#### INDEPENDENT AUDITORS' REPORT

To the Board of Education White Cloud Public Schools White Cloud, Michigan

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of White Cloud Public Schools, White Cloud, Michigan, as of and for the year ended June 30, 2008, which collectively comprise the District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the White Cloud Public Schools' management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of White Cloud Public Schools, White Cloud, Michigan, as of June 30, 2008, and the respective changes in financial position thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated July 24, 2008, on our consideration of White Cloud Area Schools' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The management's discussion and analysis and budgetary comparison information on pages iii through x and 25, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the White Cloud Public Schools, White Cloud, Michigan basic financial statements. The combining and individual fund financial statements and other supplementary information are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

BAIRD, COTTER AND BISHOP, P.C.

Baird, Cotte & Bishop, P.C.

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#### MANAGEMENT'S DISCUSSION AND ANALYSIS

### FOR FISCAL YEAR ENDED JUNE 30, 2008

This section of White Cloud Public Schools' annual financial report presents our discussion and analysis of the School District's financial performance during the year ended June 30, 2008. Please read it in conjunction with the School District's financial statements, which immediately follow this section.

### **Using this Annual Report**

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand White Cloud Public Schools financially as a whole. The *District-wide Financial Statements* provide information about the activities of the whole School District, presenting both an aggregate view of the School District's finances and a longer-term view of those finances. The fund financial statements provide the next level of detail. For governmental activities, these statements tell how services were financed in the short-term as well as what remains for future spending. The fund financial statements look at the School District's operations in more detail than the district-wide financial statements by providing information about the School District's most significant funds - the General Fund, with all other funds presented in one column as nonmajor funds. The remaining statement, the statement of fiduciary net assets, presents financial information about activities for which the School District acts solely as an agent for the benefit of students and parents.

### Reporting the School District as a Whole - District-wide Financial Statements

One of the most important questions asked about the School District is, "As a whole, what is the School District's financial condition as a result of the year's activities?" The statement of net assets and the statement of activities, which appear first in the School District's financial statements, report information on the School District as a whole and its activities in a way that helps you answer this question. We prepare these statements to include all assets and liabilities, using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the School District's net assets - the difference between assets and liabilities, as reported in the statement of net assets - as one way to measure the School District's financial health or financial position. Over time, increases or decreases in the School District's net assets - as reported in the statement of activities - are indicators of whether its financial health is improving or deteriorating. The relationship between revenues and expenses is the School District's operating results. However, the School District's goal is to provide services to our students, not to generate profits as commercial entities do. One must consider many other nonfinancial factors, such as the quality of the education provided and the safety of the school, to assess the overall health of the School District.

The statement of net assets and statement of activities report the governmental activities for the School District, which encompass all of the School District's services, including instruction, supporting services, community services, athletics, and food services. Property taxes, unrestricted State Aid (foundation allowance revenue), and State and federal grants finance most of these activities.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

### FOR FISCAL YEAR ENDED JUNE 30, 2008

### Reporting the School District's Most Significant Funds - Fund Financial Statements

The School District's fund financial statements provide detailed information about the most significant funds - not the School District as a whole. The governmental funds of the School District use the following accounting approach:

Governmental funds - All of the School District's services are reported in governmental funds. Governmental fund reporting focuses on showing how money flows into and out of funds and the balances left at year end that are available for spending. They are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the operations of the School District and the services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the School District's programs. We describe the relationship (or differences) between governmental activities (reported in the statement of net assets and the statement of activities) and governmental funds in a reconciliation.

### The School District as Trustee - Reporting the School District's Fiduciary Responsibilities

The School District is the trustee, or fiduciary, for its student activity funds. All of the School District's fiduciary activities are reported in separate statements of fiduciary net assets. We exclude these activities from the School District's other financial statements because the School District cannot use these assets to finance its operations. The School District is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

#### The School District as a Whole

Recall that the statement of net assets provides the perspective of the School District as a whole. Table 1 provides a summary of the School District's net assets as of June 30, 2007 and 2008.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

### FOR FISCAL YEAR ENDED JUNE 30, 2008

#### TABLE 1

	Government	tal Activities
	June 30,	June 30,
	2007	2008
Assets		
Current assets	\$ 4,446,749	\$ 4,705,834
Capital assets - Net of accumulated depreciation	21,304,564	20,530,508
Total assets	\$25,751,313	\$25,236,342
Liabilities		
Current liabilities	\$ 3,733,805	\$ 4,178,672
Long-term liabilities	23,180,121	22,489,229
Total liabilities	\$26,913,926	\$26,667,901
		1
Net Assets		
Invested in property and equipment -		
Net of related debt	\$ 1,258,539	\$ 1,393,103
Unrestricted - (Deficit)	(2,421,152)	(2,824,662)
Total net assets - (Deficit)	\$ (1,162,613)	\$ (1,431,559)

The above analysis focuses on the net assets (see Table 1). The change in net assets (see Table 2) of the School District's governmental activities is discussed below. The School District's net assets were \$(1,431,559) at June 30, 2008. Capital assets, net of related debt totaling \$1,393,103 compares the original cost, less depreciation of the School District's capital assets to long-term debt used to finance the acquisition of those assets. The debt will be repaid from voter-approved property taxes collected as the debt service comes due. The remaining amount of net assets, totaling a deficit of \$(2,824,662) was unrestricted.

The \$(2,824,662) in unrestricted net assets of governmental activities represents the accumulated results of all past years' operations. The operating results of the General Fund will have a significant impact on the change in unrestricted net assets from year to year, as well as amounts borrowed from the School Bond Loan Fund.

The results of this year's operations for the School District as a whole are reported in the statement of activities (see Table 2), which shows the changes in net assets for fiscal year 2007 and 2008.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

### FOR FISCAL YEAR ENDED JUNE 30, 2008

#### TABLE 2

	Government	Governmental Activities			
	June 30,	June 30,			
	2007	2008			
Revenue					
Program revenue:					
Charges for Services	\$ 282,005	\$ 302,272			
Grants and Categoricals	2,357,906	2,355,949			
General Revenue:					
Property taxes - Levied for General Purposes	1,330,392	1,450,068			
Property taxes - Levied for Debt Service	1,306,517	1,388,470			
Investment Earnings	77,509	72,342			
State Sources	7,256,885	6,991,906			
Other	249,697	220,401			
Total revenue	12,860,911	12,781,408			
Function/Program Expense					
Instruction	7,089,902	6,849,619			
Supporting services	3,384,154	3,545,686			
Food services	558,919	616,208			
Athletic activities	198,896	188,340			
Interest on long-term debt	942,860	977,913			
Other transactions	81,322	64,442			
Unallocated Depreciation	823,882	808,146			
Total expenses	13,079,935	13,050,354			
Decrease in Net Assets	\$ (219,024)	\$ (268,946)			

As reported in the statement of activities, the cost of all of our governmental activities this year was \$13,050,354. Certain activities were partially funded from those who benefited from the programs. \$302,272 was paid for with charges for services. Other governments and organizations subsidized certain programs with grants and categoricals in the amount of \$2,355,949. We paid for the remaining "public benefit" portion of our governmental activities with \$2,838,538 in taxes, \$6,991,906 in State sources and with our other revenues, such as interest and general entitlements.

The School District experienced a decrease in net assets of \$268,946. Key reasons for the change in net assets were depreciation on capital assets and the borrowing from the School Bond Loan Fund in order to make our required payment of bond principal and interest because our bond principal and interest payments were more than the maximum we were allowed to levy from our debt millage. The decrease in net assets differs from the change in fund balance and a reconciliation appears on page 6.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

### FOR FISCAL YEAR ENDED JUNE 30, 2008

As discussed above, the net cost shows the financial burden that was placed on the School and the School District's taxpayers by each of these functions. Since property taxes for operations and unrestricted State aid constitute the vast majority of School District operating revenue sources, the Board of Education and Administration must annually evaluate the needs of the School District and balance those needs with State-prescribed available unrestricted resources.

### **The School District's Funds**

As we noted earlier, the School District uses funds to help it control and manage money for particular purposes. Looking at funds helps the reader consider whether the School District is being accountable for the resources taxpayers and others provide to it and may provide more insight into the School District's overall financial health.

As the School District completed this year, the governmental funds reported a combined fund balance of \$1,746,376, which is a decrease of \$120,685 from last year. In the General Fund, our principal operating fund, the fund balance decreased \$97,172 to \$720,613.

- Our Special Revenue Funds decreased by a total of \$33,655 for the year.
- Combined, the Debt Service Funds showed a fund balance increase of \$10,142. Millage rates are at the State imposed maximum of 8.25 mills. Millage rates will continue to be levied at the maximum allowed by law for many more years. In addition to this property tax levy, the District will continue to borrow from the State of Michigan through the School Bond Loan Fund in order to accumulate sufficient resources to pay annual bond issue-related debt service. Debt Service Funds fund balances are reserved since they can only be used to pay debt service obligations.

### **General Fund Budgetary Highlights**

Over the course of the year, the School District revises its budget as it attempts to deal with changes in revenues and expenditures. State law requires that the budget be amended to ensure that expenditures do not exceed appropriations. A schedule showing the School District's original and final budget amounts compared with amounts actually paid and received is provided in required supplemental information of these financial statements. Changes to the General Fund original budget were as follows:

- Budgeted revenues were increased \$208,951 in large part to account for an increase in anticipated local source funding.
- Budgeted expenditures were decreased \$72,802 to recognize the effect of certain cost cutting measures.
- There are not significant variances between the final budget and actual amounts.

### MANAGEMENT'S DISCUSSION AND ANALYSIS

### FOR FISCAL YEAR ENDED JUNE 30, 2008

#### **Capital Asset and Debt Administration**

### Capital Assets

At June 30, 2008, the School District had \$28,763,242 invested in a broad range of capital assets. This amount represents a net decrease (including additions and disposals) of approximately \$121,565.

	Balance						-	Balance	
	Jul	y 1, 2007	Ado	ditions	Dele	tions	June 30, 2008		
Assets not being depreciated									
Land	\$	177,656	\$	0	\$	0	\$	177,656	
Other capital assets:									
Land improvements		754,923		0		0		754,923	
Buildings and additions	20	),445,343		0		0	2	0,445,343	
Furniture and equipment	5	5,420,107	4	25,022	30	),720	5,414,409		
Textbooks and library books		382,782		9,068 124,935		1,935	266,915		
Other vehicles		119,366 0				0	119,366		
Buses	1,584,630 0 0		0		1,584,630				
Subtotal	28	3,707,151	•	34,090	155	5,655	2	8,585,586	
Accumulated depreciation	(7	7,580,243)	(80	08,146)	(155	5,655)	(	8,232,734)	
Net other capital assets	21	,126,908	(7'	74,056)		0	2	0,352,852	
Net capital assets	\$21	,304,564	\$(7	74,056)	\$	0	\$2	0,530,508	

The year's additions were \$34,090.

#### Long-term Debt

At the end of this year, the School District had \$23,764,151 in long-term debt outstanding versus \$24,569,568 in the previous year. The majority of this debt consists of bonds payable of \$19,668,106.

The School District's Bond rating continues to be equivalent to the State's credit rating. The State limits the amount of general obligation debt that schools can issue to 15 percent of the assessed value of all taxable property within the School District's boundaries. If the School District issues "qualified debt," i.e., debt backed by the State of Michigan, such obligations are not subject to this debt limit. The School District's outstanding unqualified general obligation debt is significantly below the statutorily imposed limit.

Other obligations include amounts borrowed from the School Bond Loan Fund of \$3,036,784, employee compensated absences and retirement contracts estimated at \$923,794 and other smaller amounts of obligations such as contracts payable and accrued interest on various debt.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

### FOR FISCAL YEAR ENDED JUNE 30, 2008

### **Economic Factors and Next Year's Budgets and Rates**

Our elected officials and administration consider many factors when setting the School District's 2008-2009 fiscal year budget. One of the most important factors affecting the budget is our student count. The State foundation revenue is determined by multiplying the blended student count by the foundation allowance per pupil. The blended count for the 2008-2009 fiscal year is 25 percent and 75 percent of the February 2008 and September 2008 student counts, respectively. The 2008-2009 fiscal year budget was adopted in June 2008, based on an estimate of students that will be enrolled in September 2008. Under State law, the School District cannot assess additional property tax revenue for general operations. As a result, district funding is heavily dependent on the State's ability to fund local school operations. Based on early enrollment data at the start of the 2008-2009 school year, we anticipate that the fall student count will be close to the estimates used in creating the 2008-2009 fiscal year budget. Once the final student count and related per pupil funding is validated, State law requires the School District to amend the budget if actual district resources are not sufficient to fund original appropriations.

Since the School District's revenue is heavily dependent on State funding and the health of the State's School Aid Fund, the actual revenue received depends on the State's ability to collect revenues to fund its appropriation to school districts.

- As with other employers, the District continues to face a rapid increase in rates paid for employee benefits, particularly for health insurance. Also, the number of state-wide school district employees projected to retire over the next few years is resulting in the potential for higher annual retirement rates.
- Employee wages and related fringe benefits represent approximately 80-90% of the District's total General Fund expenditures, staffing levels will have a significant impact on the near-term future of the District.
- At June 30, 2008, contracts expired and are currently in negotiation. The outcome of the negotiations could greatly affect the future of the District.
- Utility costs have increased significantly over the past several years. Our expectation is that this trend will continue in the future. These increases put pressure on an already tight budget, and the District continues to explore methods in an attempt to control these costs.
- With the current economic condition in the State of Michigan, uncertainty surrounds the level at which districts will be funded for the student foundation allowance for the 2008-2009 fiscal year. It is statistically difficult to calculate future declining enrollment due to an increasing number of students moving out of the district. The continued declining enrollment will pose a challenge to the District to maintain structural balance while continuing with its educational programming.
- The State continues to increase its focus on student academic achievement. Results of standardized test scores (Michigan Educational Assessment Program) are compared from year to year with the results tabulated by school building and by district. With the changes to the federal Title I legislation resulting from the No Child Left Behind Act, adequate yearly progress of students will become important for maintaining and increasing funding levels as portions of funding are now tied to it.

### MANAGEMENT'S DISCUSSION AND ANALYSIS

### FOR FISCAL YEAR ENDED JUNE 30, 2008

### **Contacting the School District's Financial Management**

This financial report is designed to provide the School District's citizens, taxpayers, customers, and investors and creditors with a general overview of the School District's finances and to demonstrate the School District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Business Department, 555 Wilcox Street, White Cloud, Michigan 49349.

### STATEMENT OF NET ASSETS

### JUNE 30, 2008

### <u>ASSETS</u>

ASSETS ASSETS	VERNMENTAL ACTIVITIES
CURRENT ASSETS Cash Taxes Receivable Accounts Receivable Due from Other Governmental Units Prepaid Expenses Inventory Investments	\$ 1,383,274 35,245 59,867 1,527,994 20,132 19,561 1,659,761
Total Current Assets	 4,705,834
NON CURRENT ASSETS Capital Assets Less Accumulated Depreciation Total Non Current Assets	 28,763,242 (8,232,734) 20,530,508
TOTAL ASSETS	\$ 25,236,342
LIABILITIES AND NET ASSETS  CURRENT LIABILITIES  Accounts Payable Accrued Expenses Accrued Interest Payable Due to Other Governmental Units Deferred Revenue Salaries Payable State Aid Anticipation Note Current Portion of Non Current Liabilities  Total Current Liabilities	\$ 233,978 417,130 142,125 340,813 38,072 748,882 1,171,000 1,086,672 4,178,672
NON CURRENT LIABILITIES  Bonds Payable (Net of Deferred Charges) School Bond Loan Fund Loan Contracts Payable Compensated Absences and Retirement Contracts Accrued Interest on School Bond Loan Fund Less Current Portion of Non Current Liabilities  Total Non Current Liabilities  Total Liabilities	 19,001,938 3,036,784 135,467 923,794 477,918 (1,086,672) 22,489,229 26,667,901
NET ASSETS	 20,007,701
Invested in Capital Assets Net of Related Debt Unrestricted - (Deficit)  Total Net Assets - (Deficit)  TOTAL LIABILITIES AND NET ASSETS	 1,393,103 (2,824,662) (1,431,559) 25,236,342
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### STATEMENT OF ACTIVITIES

### YEAR ENDED JUNE 30, 2008

					GOV	ERNMENTAL
					A	CTIVITIES
				NET	(EXPENSES)	
			PROGRAM R	EVENUES	REV	ENUES AND
		CH	HARGES FOR	OPERATING	C	HANGE IN
FUNCTIONS/PROGRAMS	EXPENSES		SERVICES	GRANTS	Nl	ET ASSETS
GOVERNMENTAL ACTIVITIES						
Instruction	\$ 6,849,619	\$	2,520	\$ 1,834,780	\$	(5,012,319)
Supporting Services	3,545,686		60,962	107,220		(3,377,504)
Food Service	616,208		210,864	402,567		(2,777)
Athletic Activities	188,340		27,926	0		(160,414)
Interest on Long Term Debt	977,913		0	0		(977,913)
Other Transactions	64,442		0	11,382		(53,060)
Unallocated Depreciation	808,146		0	0		(808,146)
Total Governmental Activities	\$13,050,354	\$	302,272	\$ 2,355,949		(10,392,133)
GENERAL REVENUES						
Property Taxes - Levied for General Purposes						1,450,068
Property Taxes - Levied for Debt Service						1,388,470
Investment Earnings						72,342
State Sources						6,991,906
Other						220,401
Total General Revenues						10,123,187
Change in Net Assets						(268,946)
NET ASSETS - Beginning of Year - (Deficit)						(1,162,613)
NET ASSETS - End of Year - (Deficit)					\$	(1,431,559)

# $\frac{\text{BALANCE SHEET}}{\text{GOVERNMENTAL FUNDS}}$

### JUNE 30, 2008

	OTHER					
	NONMAJOR			TOTAL		
	<b>GENERAL</b>	AL GOVERNMENTAL		GO	VERNMENTAL	
	FUND	FUNDS			FUNDS	
<u>ASSETS</u>						
Cash	\$ 512,432	\$	870,842	\$	1,383,274	
Taxes Receivable	19,999		15,246		35,245	
Accounts Receivable	59,142		725		59,867	
Due from Other Funds	0		170,196		170,196	
Due from Other Governmental Units	1,527,118		876		1,527,994	
Prepaid Expenditures	20,132		0		20,132	
Inventory	0		19,561		19,561	
Investments	1,659,761		0		1,659,761	
TOTAL ASSETS	\$ 3,798,584	\$	1,077,446	\$	4,876,030	
LIABILITIES AND FUND BALANCES						
<u>LIABILITIES</u>						
Accounts Payable	\$ 194,582	\$	39,396	\$	233,978	
Due to Other Funds	159,552		10,644		170,196	
Due to Other Governmental Units	339,170		1,643		340,813	
State Aid Anticipation Note	1,171,000		0		1,171,000	
Salaries Payable	748,882		0		748,882	
Accrued Expenses	417,130		0		417,130	
Deferred Revenue	47,655		0		47,655	
Total Liabilities	3,077,971		51,683		3,129,654	
FUND BALANCES						
Reserved for Inventory, Special Revenue Fund	0		19,561		19,561	
Reserved for Debt Service, Debt Service Fund	0		828,038		828,038	
Reserved for Prepaid Expenditures, General Fund	20,132		0		20,132	
Designated for Special Purposes, General,						
Special Revenue Funds	103,403		178,164		281,567	
Unreserved, Undesignated	597,078		0		597,078	
Total Fund Balances	720,613		1,025,763		1,746,376	
TOTAL LIABILITIES						
AND FUND BALANCES	\$ 3,798,584	\$	1,077,446	\$	4,876,030	

### RECONCILIATION OF BALANCE SHEET OF GOVERNMENTAL FUNDS TO NET ASSETS

### JUNE 30, 2008

Total Governmental Fund Balances		\$	1,746,376
Amounts reported for governmental activities in the statement of net assets are different because:			
Capital assets used in governmental activities are not financial resources and are not reported in the funds.	¢ 20 7/2 242		
The cost of the capital assets is Accumulated depreciation is	\$ 28,763,242 (8,232,734)	•	20,530,508
Long term liabilities are not due and payable in the current period and are not reported in the funds.			
Bonds Payable			(19,668,106)
School Bond Loan Fund Loan			(3,036,784)
Compensated Absences and Retirement Contracts			(923,794)
Contracts Payable			(135,467)
Accrued interest is not included as a liability in governmental funds, it is recorded when paid.			(620,043)
Bond discounts and issuance costs for bonds issued after June 30, 2002, are expenditures at the modified accrual fund level, but are capitalized and written off over the life of the bonds payable at the district wide full accrual			666,168
Balance of taxes receivable at June 30, 2008, expected to be collected after September 1, 2008.			9,583
NET ASSETS OF GOVERNMENTAL ACTIVITIES - (DEFICIT)		\$	(1,431,559)

# $\frac{\text{STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE}}{\text{GOVERNMENTAL FUNDS}}$

### YEAR ENDED JUNE 30, 2008

				OTHER		
	NONMAJOR			TOTAL		
	<b>GENERAL</b>		AL GOVERNMENTAL			<b>ERNMENTAL</b>
		FUND		<b>FUNDS</b>		FUNDS
<u>REVENUES</u>						
Local Sources	\$	1,749,080	\$	1,642,410	\$	3,391,490
State Sources		7,867,675		36,667		7,904,342
Federal Sources		968,924		365,900		1,334,824
Other Transactions		150,752		0		150,752
Total Revenues		10,736,431		2,044,977		12,781,408
<u>EXPENDITURES</u>						
Instruction						
Basic Programs		4,877,638		0		4,877,638
Added Needs		2,083,025		0		2,083,025
Supporting Services						
Pupil		506,379		0		506,379
Instructional Staff		87,943		0		87,943
General Administration		332,223		0		332,223
School Administration		571,832		0		571,832
Business		211,231		0		211,231
Operation and Maintenance of Plant		868,907		0		868,907
Pupil Transportation Services		798,715		0		798,715
Support Service Technology		166,469		0		166,469
Food Service		0		616,036		616,036
Athletic Activities		0		188,340		188,340
Debt Service						
Principal		0		775,000		775,000
Interest and Fiscal Charges		0		833,843		833,843
Other Transactions		200,183		0		200,183
Total Expenditures		10,704,545		2,413,219		13,117,764
Excess (Deficiency) of Revenues						
Over Expenditures		31,886		(368,242)		(336,356)
OTHER FINANCING SOURCES (USES)						
Transfers In (Out)		(129,058)		129,058		0
Loan Proceeds		0		215,671		215,671
Total Other Financing Sources (Uses)		(129,058)		344,729		215,671
Net Change in Fund Balance		(97,172)		(23,513)		(120,685)
FUND BALANCE - Beginning of Year		817,785		1,049,276		1,867,061
FUND BALANCE - End of Year	\$	720,613	\$	1,025,763	\$	1,746,376

### RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

### YEAR ENDED JUNE 30, 2008

Net Change in Fund Balances Total Governmental Funds	\$ (120,685)
Amounts reported for governmental activities are different because:	
Governmental funds report capital outlay as expenditures. In the statement of activities, these costs are allocated over their estimated useful lives as depreciation.	
Depreciation Expense Capital Outlay	(808,146) 34,090
Accrued interest on bonds is recorded in the statement of activities when incurred; it is not recorded in governmental funds until it is paid:	
Accrued Interest Payable - Beginning of Year Accrued Interest Payable - End of Year	478,094 (620,043)
Under the modified accrual basis of accounting used in the governmental funds, expenditures are not recognized for transactions that are not normally paid with expendable available financial resources. In the statement of activities, however, which is presented on the accrual basis of accounting, expenses and liabilities are reported regardless of when financial resources are available.	
School Bond Loan Fund Proceeds Repayment of bond principal Principal Paid on Long-Term Debt Bond Discount and Issuance Costs Amortization	(215,671) 855,000 91,293 (37,673)
Accumulated Sick Pay and Retirement Buyout is reported on the accrual method in the statement of activities, and recorded as an expenditure when financial resources are used in the governmental funds:	
Accumulated Sick Pay - Beginning of Year Accumulated Sick Pay - End of Year Retirement Buyout - Beginning of Year Retirement Buyout - End of Year	856,181 (816,930) 142,408 (106,864)
CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES	\$ (268,946)

# STATEMENT OF FIDUCIARY NET ASSETS FIDUCIARY FUNDS

### JUNE 30, 2008

	AGENCY FUNDS		
<u>ASSETS</u> Cash		62,758	
LIABILITIES AND NET ASSETS			
LIABILITIES  Due to Groups and Organizations	\$	62,758	
NET ASSETS		0	
TOTAL LIABILITIES AND NET ASSETS	\$	62,758	

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The basic financial statements of the White Cloud Public Schools have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the District's accounting policies are described below.

### A. Reporting Entity

The School District is located in Newaygo County with its administrative offices located in White Cloud, Michigan. The District operates under an elected 7-member board of education and provides services to its 1,214 students in elementary, middle school, high school, special education instruction, guidance, health, transportation, food service, and athletics. The District receives funding from local, state, and federal government sources and must comply with all of the requirements of these funding source entities. However, the District is not included in any other governmental reporting entity as defined by the generally accepted accounting principles. Board members are elected by the public and have decision-making authority, the power to designate management, the ability to significantly influence operations, and the primary accountability for fiscal matters. In addition, the District's reporting entity does not contain any component units as defined in Governmental Accounting Standards Board Statement No. 14.

#### **B.** Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the non-fiduciary activities of the District. For the most part, the effect of interfund activity has been removed from these statements. The government-wide financial statements categorize primary activities as either governmental or business type. All of the District's activities are classified as governmental activities.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges paid by recipients who purchase, use or directly benefit from goods or services by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. State Foundation Aid, certain revenue from the intermediate school district and other unrestricted items are not included as program revenues but instead as *general revenues*.

In the government-wide statement of net assets, the governmental activities column is presented on a consolidated basis, and is reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The District's net assets are reported in three parts - invested in capital assets, net of related debt; restricted net assets; and unrestricted net assets.

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

The District first utilizes restricted resources to finance qualifying activities. The government-wide statement of activities reports both the gross and net cost of each of the District's functions. The functions are also supported by general government revenues (property taxes, certain intergovernmental revenues, and charges, etc.). The statement of activities reduces gross expenses by related program revenues and operating grants. Program revenues must be directly associated with the function. Operating grants include operating-specific and discretionary (either operating or capital) grants.

The net costs (by function) are normally covered by general revenue (property taxes, state sources, intermediate district sources, interest income and other revenues).

This government-wide focus is more on the sustainability of the District as an entity and the change in the District's net assets resulting from the current year's activities.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

**Governmental Funds** - Governmental funds are those funds through which most school district functions typically are financed. The acquisition, use and balances of the school district's expendable financial resources and the related current liabilities are accounted for through governmental funds.

The District reports the following major governmental fund:

The *GENERAL FUND* is the District's primary operating fund. It accounts for all financial resources of the District, except those required to be accounted for in another fund.

### **Other Non-major Funds**

The SPECIAL REVENUE FUNDS account for revenue sources that are legally restricted to expenditures for specific purposes (not including expendable trusts or major capital projects). The District accounts for its food service, and athletic activities in the special revenue funds.

The *DEBT RETIREMENT FUNDS* account for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

### **Fiduciary funds**

Fiduciary funds account for assets held by the District in a trustee capacity or as an agent on behalf of others. Trust funds account for assets held by the District under the terms of a formal trust agreement. Fiduciary funds are not included in the government-wide statements.

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

The AGENCY FUND is custodial in nature and does not present results of operations or have a measurement focus. Agency funds are accounted for using the accrual basis of accounting. This fund is used to account for assets that the District holds for others in an agency capacity (primarily student activities).

### C. Measurement Focus, Basis of Accounting and Basis of Presentation

#### **Accrual Method**

The government-wide financial statements are reported using the *economic resources measurement* focus and the accrual basis of accounting, as are the fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

#### **Modified Accrual Method**

Governmental fund financial statements are reported using the *current financial resources* measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, state and federal aid and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the District.

#### **State Revenue**

The State of Michigan utilizes a foundation grant approach which provides for a specific annual amount of revenue per pupil based on a statewide formula. The Foundation is funded from state and local sources. Revenues from state sources are primarily governed by the School Aid Act and the School Code of Michigan. The Michigan Department of Education administers the allocation of state funds to school districts based on information supplied by the districts. For the year ended June 30, 2008, the foundation allowance was based on pupil membership counts taken in February and September of 2007. For fiscal year ended June 30, 2008, the per pupil foundation allowance was \$7,204 for White Cloud Public Schools.

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

The state portion of the foundation is provided primarily by a state education property tax millage of 6 mills and an allocated portion of state sales and other taxes. The local portion of the foundation is funded primarily by non-homestead property taxes which may be levied at a rate of up to 18 mills. The State revenue is recognized during the foundation period and is funded through payments from October 2007 to August 2008. Thus, the unpaid portion at June 30th is reported as due from other governmental units.

The District also receives revenue from the state to administer certain categorical education programs. State rules require that revenue earmarked for these programs be used for its specific purpose. Certain governmental funds require an accounting to the state of the expenditures incurred. For categorical funds meeting this requirement, funds received, which are not expended by the close of the fiscal year are recorded as deferred revenue. Other categorical funding is recognized when the appropriation is received.

### **D.** Other Accounting Policies

#### 1. Cash and Investments

Cash includes amounts in demand deposits.

Investments are carried at market value.

State statutes authorize the School District to invest in funds as follows:

- (a) Bonds, bills, or notes of the United States, or obligations, the principal and interest of which are fully guaranteed by the United States Government.
- (b) Certificates of deposit issued by a state or national bank, savings accounts of a state or federal savings and loan association, or certificates of deposit or share certificates of a state or federal credit union organized and authorized to operate in this state.
- (c) Commercial paper rated prime at the time of purchase and maturing not more than 270 days after the date of purchase.
- (d) Securities issued or guaranteed by agencies or instrumentalities of the United States.
- (e) United States government or federal agency obligation repurchase agreements.
- (f) Bankers' acceptances issued by a bank that is a member of the Federal Deposit Insurance Corporation (FDIC).
- (g) Mutual funds composed entirely of investment vehicles that are legal for direct investment by a school district.

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

(h) Investment pools, as authorized by the Surplus Funds Investment Pool Act, Act No. 367 of the Public Acts of 1982, being sections 129.111 to 129.118 of the Michigan Compiled Laws, composed entirely of instruments that are legal for direct investment by a school district.

The School's deposits and investments are held separately by several of the School District's funds.

### 2. Short-Term Interfund Receivables/Payables

During the course of operations, numerous transactions occur between individual funds for goods provided or services rendered. These receivables and payables are classified as "due from other funds" or "due to other funds" on the balance sheet. Short-term interfund loans are classified as "interfund receivables/payables".

### 3. Property Taxes

Property taxes levied by the District are collected by various municipalities and periodically remitted to the District. The taxes are assessed as of January 1 and are billed as of December 1. The due date is February 14, after which time the bills become delinquent and penalties and interest may be assessed by the collecting entity. Property taxes are recognized as revenue to the extent that they represent current receivables at year end.

For the year ended June 30, 2008, the District levied the following amounts per \$1,000 of taxable valuation:

Fund	Mills
General Fund - Non-homestead	18.000
2003 Refunding Debt Retirement Fund - Homestead and non-homestead	0.858
2000 Refunding Debt Retirement Fund - Homestead and non-homestead	3.317
2001 Series A Debt Retirement Fund - Homestead and non-homestead	2.283
2001 Series B Debt Retirement Fund - Homestead and non-homestead	0.270
2005 Refunding Debt Retirement Fund - Homestead and non-homestead	1.253
2006 Refunding Debt Retirement Fund - Homestead and non-homestead	0.269

### 4. Inventories and Prepaid Expenditures

Inventory is valued at cost. In the General Fund, the School District considers all supplies to be consumed when acquired and any inventories on hand are considered to be immaterial. The food service inventory consists of U.S.D.A. commodities and other food products held for consumption. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid expenditures.

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

### 5. Capital Assets

Capital assets purchased or acquired are capitalized at historical cost or estimated historical cost. Donated capital assets are valued at their estimated fair market value on the date received.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Improvements are capitalized and depreciated over the estimated useful life of the improvements. Land is not depreciated and construction in progress is not depreciated until the underlying assets are placed in service upon completion of the project. At that time, the asset costs are reclassified out of construction in progress and into the appropriate depreciable category.

Depreciation on all assets is provided on the straight-line basis over the estimated useful lives as follows:

Buildings, additions and improvements 20-50 years Furniture, vehicles and equipment 5-15 years

The District's capitalization policy is to capitalize individual amounts exceeding \$5,000 and aggregate purchases of similar items purchased at the same time, such as textbooks for a classroom.

#### 6. Long-term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. The District has opted to apply the provisions of GASB 34 paragraph 146 which allows the amortization of premiums, discounts and bond issuance costs to be applied prospectively for all bonds issued after July 1, 2002.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuance are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### 7. Fund Balance

In the fund financial statements, the unreserved fund balances for governmental funds represent the amount available for budgeting future operations. Reservations of fund balance are for amounts that are not available for appropriation or are legally restricted by outside parties for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

#### 8. Use of Estimates

The process of preparing basic financial statements in conformity with accounting principles generally accepted in the United States of America requires the use of estimates and assumptions regarding certain types of assets, liabilities, revenues, and expenditures. Such estimates primarily relate to unsettled transactions and events as of the date of the financial statements. Accordingly, upon settlement, actual results may differ from estimated amounts.

### NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

#### A. Budgets and Budgetary Accounting

Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America. Annual appropriated budgets are adopted for the general, special revenue, and debt funds.

Encumbrance accounting is employed in governmental funds. Encumbrance accounting (e.g., purchase orders, contracts) lapse at year-end and do not constitute expenditures or liabilities because the commitments will generally be reappropriated and honored during the subsequent year.

The District follows these procedures in establishing the budgetary data reflected in the financial statements:

- 1. The business manager submits to the School Board a proposed operating budget for the fiscal year commencing on July 1. The operating budget includes proposed expenditures and the means of financing them. The level of control for the budgets is at the functional level as set forth and presented as required supplementary information.
- 2. Public hearings are conducted to obtain taxpayer comments.
- 3. Prior to July 1, the budget is legally adopted by the School Board resolution pursuant to the Uniform Budgeting and Accounting Act (P.A. 621 of 1978). The Act requires that the budget be amended prior to the end of the fiscal year when necessary to adjust appropriations if it appears that revenues and other financial sources will be less than anticipated or so that expenditures will not be in excess of original estimates. Expenditures shall not be made or incurred, unless authorized in the budget, in excess of the amount appropriated.
  - 1. The business manager is charged with general supervision of the budgets and shall hold the department heads responsible for performance of their budgetary responsibilities.
  - 2. During the year the budgets are monitored and amendments to the budget resolution are made when it is deemed necessary.

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

3. Budgeted amounts are as originally adopted on June 25, 2007, or as amended by the School Board of Education on February 18, 2008, and June 23, 2008.

#### NOTE 3 - DETAILED NOTES ON ALL FUNDS

#### A. Deposits and Investments

The District's deposits and investments are all on deposit with Independent Bank - West Michigan and Michigan School District Liquid Asset Fund Plus.

Investment rate risk. The District will minimize Interest Rate Risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by; structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities in the open market; and investing operating funds primarily in shorter-term securities, liquid asset funds, money market mutual funds, or similar investing pools and limiting the average maturity in accordance with the District's cash requirement.

Foreign currency risk. The District is not authorized to invest in investments, which have this type of risk.

*Credit risk*. The District will minimize Custodial Credit Risk, which is the risk of loss due to the failure of the security issuer or backer, by; limiting investments to the types of securities listed in the District's investment policy; and pre-qualifying the financial institutions, brokers/dealer, intermediaries and advisors with which the District will do business in accordance with the District's investment policy.

Concentration of credit risk. The District will minimize Concentration of Credit Risk, which is the risk of loss attributed to the magnitude of the District's investment in a single issuer, by diversifying the investment portfolio so that the impact of potential losses from any one type of security or issuer will be minimized.

Custodial credit risk – deposits. In the case of deposits, this is the risk that in the event of a bank failure, the district's deposits may not be returned to it. As of June 30, 2008, \$837,167 of the district's bank balance of \$1,461,581 was exposed to custodial credit risk because it was uninsured and uncollateralized.

Custodial credit risk – investments. For an investment, this is the risk that, in the event of the failure of the counterparty, the district will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The District's investments are categorized to give an indication of the level of risk assumed by the District at year end. Category 1 includes investments that are insured or registered, or securities held by the District or the District's agent in the District's name. Category 2 includes investments that are uninsured and unregistered with securities held by the counterparty's trust department or its agent in the District's name. Category 3 includes investments that are uninsured and unregistered, with the securities held by the counterparty, or by its

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

trust department or its agent but not in the District's name. At year end, all of the District's investments were uncategorized as to risk.

Balance sheet classifications:

	Statement of Net Assets	F	tement of duciary et Assets	Total
Cash Investment Trust Funds	\$ 1,383,274 1,659,761	\$	62,758 0	\$ 1,446,032 1,659,761
	\$ 3,043,035	\$	62,758	\$ 3,105,793

The District invests certain excess funds in the Michigan Liquid Asset Fund (MILAF). MILAF is an external pooled investment fund of "qualified" investments for Michigan school districts. MILAF is not regulated nor is it registered with the SEC. MILAF reports that as of June 30, 2008, the fair value of the District's investments is the same as the value of the pool shares.

#### **B.** Receivables

Receivables as of year end for the government's individual major funds and nonmajor, and fiduciary funds in the aggregate; including the applicable allowances for uncollectible accounts, are as follows:

	General	Nonmajor and Other Funds	Total
Receivables	General	1 dilus	Total
Taxes	\$ 19,999	\$ 15,246	\$ 35,245
Accounts	59,142	725	59,867
Due from Other Governments	1,527,118	876	1,527,994
Total Receivables	\$1,606,259	\$ 16,847	\$1,623,106

The allowance for doubtful accounts is not considered to be material for disclosure.

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

## NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

Property Taxes	Una	vailable	Unearned		
Grant Receipts Received, But Not Yet Utilized	\$	9,583	\$	0	
		0		38,072	
Total	\$	9,583	\$	38,072	

### C. Capital Assets

A summary of changes in the District's capital assets follows:

	Balance						Balance		
	Jul	y 1, 2007	Ad	ditions	Dele	Deletions		e 30, 2008	
Assets not being depreciated									
Land	\$	177,656	\$	0	\$	0	\$	177,656	
Other capital assets:									
Land Improvements		754,923		0		0		754,923	
<b>Buildings and Additions</b>	2	0,445,343		0		0	2	0,445,343	
Furniture and Equipment		5,420,107		25,022	30	),720		5,414,409	
Textbooks and Library Books		382,782		9,068	124	1,935		266,915	
Other Vehicles		119,366		0				119,366	
Buses		1,584,630		0	0			1,584,630	
Subtotal	2	8,707,151		34,090 155,655		5,655	2	8,585,586	
Less Accumulated Depreciation for									
Land Improvements	268,175			27,588		0		295,763	
Buildings and Additions		3,100,344	3	349,529	0			3,449,873	
Furniture and Equipment		2,702,485	2	277,691	30,720			2,949,456	
Textbooks and Library Books		273,979		37,912	124,935			186,956	
Other Vehicles		104,393		6,503	0			110,896	
Buses		1,130,867	1	108,923	0			1,239,790	
Accumulated depreciation		7,580,243	{	308,146	155	5,655		8,232,734	
Net other capital assets	2	1,126,908	(7	774,056)	0		2	0,352,852	
Net capital assets	\$ 2	1,304,564	\$ (7	774,056)	\$ 0		\$ 2	0,530,508	

Depreciation for the fiscal year ended June 30, 2008, amounted to \$808,146. The District determined that it was impractical to allocate depreciation to the various governmental activities as the assets serve multiple functions.

#### **D. Short-Term Debt**

On August 20, 2007, the District issued a State Aid Note in the amount of \$1,171,000. The note matures on August 20, 2008, with interest at 3.68%. The District has pledged its future State Aid

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

revenue for payment of this liability at maturity. On August 20, 2007, the District repaid the prior year state aid borrowing of \$940,000 plus interest. Interest expense for the year ended June 30, 2008, was \$41,476 for this obligation.

### E. Long-Term Debt

The District issues general obligation bonds to provide funds for the acquisition, construction and improvement of major capital facilities. General obligation bonds are direct obligations and pledge the full faith and credit of the District.

The following is a summary of the long-term debt transactions for the School District for the year ended June 30, 2008:

				ACCU]	MULATED		
	SCHOOL		UNPAID				
	BOND			COMP	ENSATED		
	LOAN			ABSEN	NCES AND		
	FUND	BUS		RETI	REMENT		
	LOAN	LOANS	BONDS	CON	TRACTS	TOTAL	
Debt Payable at							
Beginning of Year	\$2,821,113	\$226,760	\$20,523,106	\$	998,589	\$24,569,568	
Increase in Debt	215,671	0	0		32,249	247,920	
Debt Retired	0	(91,293)	(855,000)		(107,044)	(1,053,337)	
DEBT PAYABLE							
END OF YEAR	3,036,784	135,467	19,668,106		923,794	23,764,151	
Less Current Portion	0	94,921	914,469		77,282	1,086,672	
Net Long-Term							
DEBT	\$3,036,784	\$ 40,546	\$18,753,637	\$	846,512	\$22,677,479	

At June 30, 2008, the School's general long-term debt consisted of the following issues:

School Bond Loan Fund loan beginning April 26, 2002. This is a loan from the State of Michigan pursuant to P.A. 108 of 1961. The District's debt retirement millage is limited to 8.25 mills. As long as the tax revenue from this millage is insufficient to make current debt service payments on the District's bonds, additional loans can be obtained in amounts sufficient to make bond and interest payments. No payments are due on the School Bond Loan Fund loan or accrued interest until such time as tax revenues exceed bond debt service requirements. Interest rates on these loans are variable, the rate at June 30, 2008 was between 4.25% and 4.38%, and the accrued interest was \$477,918, which is not included in the total.

3.036.784

\$

# NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

Installment Purchase Agreement due in 4 annual payments from \$13,100 to \$42,767, including interest at 5.48% on February 26 each year through 2010 for the purchase of one school bus.	50,859
Install Purchase Agreement due in 6 annual payments of \$87,400, including interest at 3.50% each December 17 through 2008 for the purpose of purchasing 8 school buses.	84,608
\$3,950,000 2003 Refunding Bonds Due in Annual Installments of \$50,000 to \$710,000 through May 1, 2020; Interest at 3.000% to 5.200%	3,700,000
\$163,312 1998 School Improvement Bonds (Durant Bonds) Due in Annual Installments of \$11,467 to \$34,403 through May 15, 2013; Interest at 3.426%	68,106
\$5,820,000 2000 Refunding Bonds Due in Annual Installments of \$410,000 to \$730,000 through May 1, 2015; Interest at 4.75% to 5.200%	3,985,000
\$12,235,000 2001 School Building and Site Bonds Series A Due in Annual Installments of \$325,000 through May 1, 2011; Interest at 4.250% to 4.450%	975,000
\$1,000,000 2001 School Building and Site Bonds Series B Qualified Zone Academy Bonds Due in one payment of \$1,000,000 on May 1, 2015. The interest rate on the bonds is 0%; however, the principal amount outstanding under these bonds will bear a tax credit of 6.78% to the eligible holder in accordance with Section 1397E of the Internal Revenue Code of 1986, as amended. As a condition of the bond covenant, the issuer must deposit annually through May 1, 2015, \$58,526 into a set aside restricted savings account bearing a 3% guaranteed annual rate of return. The funds deposited into this set aside account bearing interest at 3% will accumulate to \$1,000,000 by May 1, 2015 and can only be used to redeem the outstanding bonds. The district has complied with this covenant and at June 30, 2008 is treating \$448,549 of cash as restricted on the 2001 Debt Retirement Fund Series B Balance Sheet.	1,000,000
\$400,000 2005 Energy Conservation Improvement Bonds Due in Annual Installments of \$85,000 through May 1, 2010; Interest at 3.30% to 3.50%	1,000,000 170,000
\$7,190,000 2005 Refunding Bonds Due in Annual Installments of \$35,000 to \$505,000 through May 1, 2026; Interest at 3.500% to 5.000%	7,100,000
\$2,675,000 2006 Refunding Bonds Due in Annual Installments of \$5,000 to \$510,000 through May 1, 2031; Interest at 4.000% to 4.250%	2,670,000
Accumulated Unpaid Compensated Absences and Retirement Contracts	923,794
	\$ 23,764,151

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

The annual requirements to amortize all general long-term debt outstanding except compensated absences and retirement and the School Bond Loan Fund loan as of June 30, 2008, are as follows:

YEAR ENDING	CO	ONTRACT	S PAYABLE		BONDS PAYABLE			
JUNE 30,	PR	RINCIPAL	ΙN	TEREST	PR	INCIPAL	INTEREST	TOTAL
2009	\$	94,920	\$	5,808	\$	914,469	\$ 812,608	\$ 1,827,805
2010		40,547		2,222		964,288	768,772	1,775,829
2011		0		0		957,541	726,451	1,683,992
2012		0		0	1	,015,721	682,709	1,698,430
2013		0		0	1	,086,087	632,843	1,718,930
2014-2018		0		0	6	5,975,000	2,336,900	9,311,900
2019-2023		0		0	3	3,780,000	1,204,555	4,984,555
2024-2028		0		0	2	2,490,000	624,186	3,114,186
2029-2032		0		0	1	,485,000	124,805	1,609,805
	ф.	105.465	ф	0.020	Ф16	0.660.106	Φ7.012.020	Ф27.725.422
	\$	135,467	\$	8,030	\$19	,668,106	\$7,913,829	\$27,725,432

The annual requirements to amortize the accumulated unpaid compensated absences and retirement and the School Bond Loan Fund loan are not included above because it is unknown when they will actually be paid.

### F. Interfund Receivables, Payables, and Transfers

Interfund Receivables and Payables as shown in the individual fund financial statements at June 30, 2008, were:

	INTERFUND		INTERFUND	
	RECE	EIVABLES	PA	AYABLE
General Fund	\$	0	\$	159,552
Food Service Fund		135,265		0
Athletic Activities Fund		8,278		0
2000 Debt Retirement Fund		3,489		39
2001 Debt Retirement Fund Series A		14,860		0
2001 Debt Retirement Fund Series B		0		9,757
2003 Debt Retirement Fund		8,304		0
2005 Debt Retirement Fund		0		437
2006 Debt Retirement Fund	0			411
	\$	170,196	\$	170,196

The outstanding balances between funds result mainly from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

Interfund transfers are as shown in the individual fund financial statements at June 30, 2008, were:

	TRANSFERS		TRANSFERS
		IN	OUT
General Fund	\$	32,942	\$ 162,000
School Service Fund - Food Service Fund		0	32,942
School Service Fund - Athletic Activities Fund		162,000	0
	Φ	104.042	¢ 104.042
	\$	194,942	\$ 194,942

Transfers are used to move unrestricted revenues to finance various programs that the government must account for in other funds in accordance with budgetary authorizations.

#### G. Leases

Operating Leases – The District is committed under various noncancelable leases for office equipment. The leases are operating leases with no contingent lease payments. The equipment may be purchased at the end of the lease for fair market value. For the year ended June 30, 2008, rental expenditures were \$21,435. Future minimum lease payments are as follows:

YEAR ENDED JUNE 30,	AMOUNT
2009	\$ 21,435
2010	21,435
2011	17,862

#### **NOTE 4 - OTHER INFORMATION**

### A. Employee Retirement System

<u>Plan Description.</u> The District contributes to the statewide Michigan Public School Employees' Retirement System (MPSERS), a cost-sharing multiple-employer defined benefit pension plan administered by the nine member board of MPSERS. The MPSERS provides retirement benefits and postretirement benefits for health, dental and vision. The MPSERS was established by Act 136 of 1945 and operated under the provisions of Public Act 300 of 1980, as amended. The MPERS issues a publicly available financial report that includes financial statements and required supplementary information for MPSERS. That report may be obtained by writing to Michigan Public School Employees Retirement System, P.O. Box 30171, Lansing, Michigan 48909 or by calling (517) 322-5103.

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

<u>Funding Policy</u> - Member Investment Plan (MIP) members enrolled in MIP prior to January 1, 1990 contribute a permanently fixed rate of 3.9% of gross wages. The MIP contribution rate was 4.0% from January 1, 1987, the effective date of the MIP, until January 1, 1990 when it was reduced to 3.9%. Members first hired January 1, 1990 or later and returning members who did not work between January 1, 1987 through December 31, 1989 contribute at the following graduated permanently fixed contribution rate: 3% of the first \$5,000; 3.6% of \$5,001 through \$15,000; 4.3% of all wages over \$15,000.

Basic Plan members make no contributions. For a limited period ending December 31, 1992, an active Basic Plan member could enroll in the MIP by paying the contributions that would have been made had enrollment occurred initially on January 1, 1987 or on the date of hire, plus interest. MIP contributions at the rate of 3.9% of gross wages begin at enrollment. Market rate interest is posted to member accounts on July 1st on all MIP monies on deposit for 12 months. If a member leaves MPSERS service and no pension is payable, the member's accumulated contribution plus interest, if any, are refundable.

The District is required to contribute the full actuarial funding contribution amount to fund pension benefits, plus an additional amount to fund retiree health care benefit amounts on a cash disbursement basis. The rates for the year ended June 30, 2008, were 17.74% of payroll through September 30, 2007, and 16.72% effective October 1, 2007. The contribution requirements of plan members and the District are established and may be amended by the MPSERS Board of Trustees. The District contributions to MPSERS for the year ended June 30, 2008, 2007, and 2006 were \$993,534, \$1,062,937, and \$1,027,071 respectively, and were equal to the required contribution for those years.

The District is not responsible for the payment of retirement benefits which is the responsibility of the State of Michigan.

### Other Post Employment Benefits Funding Policy

Under the MPSERS Act, all retirees have the option of continuing health, dental and vision coverage.

### **B.** Single Audit Report

The School District is required to have an audit performed in accordance with the guidelines of the Single Audit Act of 1984, as amended. This audit has been performed and the reports based thereon have been issued under separate cover.

#### C. Risk Management

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees' and natural disasters. The District participates in two distinct pools of educational institutions within the State of Michigan for self-insuring property and casualty and workers' disability compensation. The pools are considered public entity risk pools. The District pays annual premiums under retrospectively rated policy to the pools for the respective insurance coverage. In the event a pool's total claims and expenses for a policy year exceed the total

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

normal annual premiums for said years, all members of the specific pool's policy year may be subject to special assessment to make up the deficiency. The workers' compensation pool and the property casualty pool maintain reinsurance for claims generally in excess of \$500,000 for each occurrence with the overall maximum coverage varying depending on the specific type coverage of reinsurance.

The District continues to carry commercial insurance for other risks of loss, including employee health and accident insurance. No settlements have occurred in excess of coverage for June 30, 2008 or any of the prior three years.

### D. 2005 Refunding Bonds

On July 6, 2005, the District issued \$7,190,000 in General Obligation Bonds with interest rates of 3.50% to 5.00% to advance refund \$6,690,000 of outstanding 2001A Series Bonds with interest rates of 4.100% to 5.500%. As a result \$6,690,000 of the 2001A Series Bonds are considered to be defeased and the liability for those bonds will be removed from the non current liabilities of the District.

The District advance refunded a portion of the 2001A bond issue to reduce its total future debt service payments by \$351,966 and resulted in an economic gain of \$281,462. Additionally, it is estimated these refunding bonds will save \$233,172 of interest that will not have to be paid to the School Bond Loan Fund.

### E. Restrictions on Cash

The District has bond provisions that require it to set aside amounts each year in the 2001 B Debt Retirement Fund to accumulate funds for bond retirement. At June 30, 2008 and 2007, the amount of cash in the fund which was restricted was \$448,549 and \$378,570 respectively.

### F. 2006 Refunding Bonds

On October 10, 2006, the District issued \$2,675,000 in General Obligation Bonds with interest rates of 4.00% to 4.25% to advance refund \$2,500,000 of outstanding 2001A Series Bonds with interest rates of 5.125%. As a result \$2,500,000 of the 2001A Series Bonds are considered to be defeased and the liability for those bonds will be removed from the non current liabilities of the District.

The District advance refunded a portion of the 2001A bond issue to reduce its total future debt service payments by \$278,246 and resulted in an economic gain of \$170,129. Additionally, it is estimated these refunding bonds will save \$104,337 of interest that will not have to be paid to the School Bond Loan Fund.

### NOTES TO FINANCIAL STATEMENTS JUNE 30, 2008

#### **G.** Sale of Future Revenues

For several years, the District has sold its rights to delinquent real property tax revenues and related late payment penalties to the Newaygo County treasurer. For the 2007 tax roll the District received a lump sum payment of \$215,201 for general operating tax revenues and \$197,978 for debt service tax revenues. These amounts represent 100% of the present value of the delinquent real property tax revenues. In exchange for these payments, the county is allowed to keep the delinquent taxes collected plus the late payment penalties charged. If the county is ultimately unable to collect any of these delinquent taxes, the District will have to repay the county.

# REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE GENERAL FUND

#### YEAR ENDED JUNE 30, 2008

	ORIGINAL	FINAL	
DEVIEW IEG	BUDGET	BUDGET	ACTUAL
REVENUES	Ф 1 615 720	ф 1 <b>7</b> 4 4 6 <b>7</b> 0	Φ1. <b>7</b> 40.000
Local Sources	\$ 1,615,730	\$ 1,744,678	\$1,749,080
State Sources	7,858,852	7,867,669	7,867,675
Federal Sources	972,825	969,253	968,924
Other Transactions	75,835	150,593	150,752
Total Revenues	10,523,242	10,732,193	10,736,431
<u>EXPENDITURES</u>			
Instruction			
Basic Programs	5,024,881	4,902,201	4,877,638
Added Needs	2,598,391	2,094,716	2,083,025
Supporting Services			
Pupil	107,684	512,302	506,379
Instructional Staff	25,806	94,690	87,943
General Administration	312,401	339,274	332,223
School Administration	549,947	578,254	571,832
Business	356,433	221,899	211,231
Operation and Maintenance of Plant	909,613	911,630	868,907
Pupil Transportation Services	785,359	809,261	798,715
Support Service Technology	32,020	174,124	166,469
Other Transactions	208,801	200,183	200,183
Total Expenditures	10,911,336	10,838,534	10,704,545
Excess (Deficiency) of Revenues			
Over Expenditures	(388,094)	(106,341)	31,886
Over Experiences	(300,074)	(100,541)	31,000
OTHER FINANCING SOURCES (USES)			
Transfers In	30,000	39,000	32,942
Transfer Out	(171,147)	(162,000)	(162,000)
Total Other Financing Sources (Uses)	(141,147)	(123,000)	(129,058)
Net Change in Fund Balance	(529,241)	(229,341)	(97,172)
FUND BALANCE - Beginning of Year	735,136	817,785	817,785
FUND BALANCE - End of Year	\$ 205,895	\$ 588,444	\$ 720,613

# COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUND TYPES

### JUNE 30, 2008

	SPECIAL DEBT REVENUE RETIREMENT FUNDS FUNDS			TOTAL NONMAJOR GOVERNMENTAL FUNDS			
<u>ASSETS</u>							
Cash	\$ 73,292	\$	797,550	\$	870,842		
Accounts Receivable	725		0		725		
Taxes Receivable	0		15,246		15,246		
Due from Other Funds	143,543		26,653		170,196		
Due from Other Governments	0		876		876		
Inventory	19,561		0		19,561		
TOTAL ASSETS	\$ 237,121	\$	840,325	\$	1,077,446		
LIABILITIES AND FUND BALANCES							
<u>LIABILITIES</u>							
Accounts Payable	\$ 39,396	\$	0	\$	39,396		
Due to Other Funds	0		10,644		10,644		
Due to Other Governments	0		1,643		1,643		
Total Liabilities	39,396		12,287		51,683		
FUND BALANCES							
Reserved for Inventory	19,561		0		19,561		
Reserved for Debt Service	0		828,038		828,038		
Unreserved							
Designated for:							
Food Service	167,190		0		167,190		
Athletic Activities	10,974		0		10,974		
Total Fund Balances	197,725		828,038		1,025,763		
TOTAL LIABILITIES							
AND FUND BALANCES	\$ 237,121	\$	840,325	\$	1,077,446		

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUND TYPES

#### YEAR ENDED JUNE 30, 2008

	Rl	PECIAL EVENUE FUNDS	RE	DEBT TIREMENT FUNDS	GOV	TOTAL ONMAJOR ERNMENTAL FUNDS
REVENUES						
Local Sources	\$	239,096	\$	1,403,314	\$	1,642,410
State Sources		36,667		0		36,667
Federal Sources		365,900		0		365,900
Total Revenues		641,663		1,403,314		2,044,977
EXPENDITURES						
Food Service		616,036		0		616,036
Athletic Activities		188,340		0		188,340
Debt Service						
Principal		0		775,000		775,000
Interest and Fiscal Charges		0		833,843		833,843
Total Expenditures		804,376		1,608,843		2,413,219
Excess (Deficiency) of Revenues						
Over Expenditures		(162,713)		(205,529)		(368,242)
OTHER FINANCING SOURCES (USES)						
Transfers In (Out)		129,058		0		129,058
Loan Proceeds		0		215,671		215,671
Total Other Financing Sources (Uses)		129,058		215,671		344,729
Net Change in Fund Balance		(33,655)		10,142		(23,513)
FUND BALANCE - Beginning of Year		231,380		817,896		1,049,276
FUND BALANCE - End of Year	\$	197,725	\$	828,038	\$	1,025,763

# SPECIAL REVENUE (SCHOOL SERVICE) FUNDS COMBINED BALANCE SHEET

#### JUNE 30, 2008

	FOOD SERVICE FUND		ATHLETIC ACTIVITIES FUND		TOTAL	
<u>ASSETS</u>						
Cash	\$	70,596	\$	2,696	\$	73,292
Accounts Receivable		725		0		725
Due from Other Funds		135,265		8,278		143,543
Inventory		19,561		0		19,561
TOTAL ASSETS	\$	226,147	\$	10,974	\$	237,121
LIABILITIES AND FUND BALANCE						
<u>LIABILITIES</u>						
Accounts Payable	\$	39,396	\$	0	\$	39,396
FUND BALANCE						
Reserved for Inventory		19,561		0		19,561
Unreserved						
Designated for:						
Food Service		167,190		0		167,190
Athletic Activities		0		10,974		10,974
Total Fund Balance		186,751		10,974		197,725
TOTAL LIABILITIES						
AND FUND BALANCE	\$	226,147	\$	10,974	\$	237,121

# SPECIAL REVENUE (SCHOOL SERVICE) FUNDS COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

### YEAR ENDED JUNE 30, 2008

	FOOD SERVICE FUND		ATHLETIC ACTIVITIES FUND		,	TOTAL
<u>REVENUES</u>						
Local Sources	\$	211,152	\$	27,944	\$	239,096
State Sources		36,667		0		36,667
Federal Sources		365,900		0		365,900
Total Revenues		613,719		27,944		641,663
EXPENDITURES						
Food Services		616,036		0		616,036
Athletic Activities		0		188,340		188,340
Total Expenditures		616,036		188,340		804,376
Excess (Deficiency) of Revenues Over Expenditures		(2,317)		(160,396)		(162,713)
OTHER FINANCING SOURCES (USES) Transfers In (Out)		(32,942)		162,000		129,058
Net Change in Fund Balance		(35,259)		1,604		(33,655)
FUND BALANCE - Beginning of Year		222,010		9,370		231,380
FUND BALANCE - End of Year	\$	186,751	\$	10,974	\$	197,725

## DEBT RETIREMENT FUNDS COMBINED BALANCE SHEET

### JUNE 30, 2008

		2000		2001		2001		2003		2005		2006	
	RE	FUNDING		DEBT		DEBT	RI	EFUNDING	REFUNDING		RE	FUNDING	
		DEBT	RE'	ΓIREMENT	RE	RETIREMENT		DEBT		DEBT		DEBT	
	RET	TREMENT		FUND		FUND		RETIREMENT		RETIREMENT		TIREMENT	
		FUND	S	ERIES A	S	SERIES B		FUND		FUND	FUND		TOTALS
<u>ASSETS</u>													
Cash	\$	124,446	\$	140,025	\$	455,326	\$	36,497	\$	30,539	\$	10,717	\$ 797,550
Due from Other Funds		3,489		14,860		0		8,304		0		0	26,653
Due from Other Governments		597		0		0		206		0		73	876
Taxes Receivable		5,501		5,660		972		2,922		191		0	15,246
	_		_		_				_		_		
TOTAL ASSETS	\$	134,033	\$	160,545	\$	456,298	\$	47,929	\$	30,730	\$	10,790	\$ 840,325
LIABILITIES AND FUND BALANCE													
<u>LIABILITIES</u>													
Due to Other Funds	\$	39	\$	0	\$	9,757	\$	0	\$	437	\$	411	\$ 10,644
Due to Other Governments		0		396		158		0		1,089		0	1,643
Total Liabilities		39		396		9,915		0		1,526		411	12,287
FUND BALANCE													
Reserved for Debt Retirement		133,994		160,149		446,383		47,929		29,204		10,379	828,038
TOTAL LIABILITIES AND FUND BALANCE	\$	134,033	\$	160,545	\$	456,298	\$	47,929	\$	30,730	\$	10,790	\$ 840,325
AND FUND DALANCE	\$	154,055	Ą	100,545	Ą	430,298	φ	41,729	φ	30,730	φ	10,790	φ 040,343

#### <u>DEBT RETIREMENT FUNDS</u> <u>COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE</u>

#### YEAR ENDED JUNE 30, 2008

		2000		2001		2001		2003	2005		2006		
	RE	FUNDING		DEBT		DEBT	REFUNDING		RE	FUNDING	RE	FUNDING	
		DEBT	RET	TREMENT	RET	TIREMENT		DEBT		DEBT		DEBT	
	RET	IREMENT		FUND		FUND	RE	ΓIREMENT	RE.	ΓIREMENT	RET	ΓIREMENT	
		FUND	S	ERIES A	S	ERIES B		FUND		FUND		FUND	TOTALS
REVENUES													
Local Sources	\$	554,692	\$	383,877	\$	58,209	\$	144,714	\$	211,244	\$	50,578	\$1,403,314
EXPENDITURES													
Debt Service													
Redemption of Principal		365,000		325,000		0		50,000		30,000		5,000	775,000
Interest and Fiscal Charges		217,088		55,914		0		147,228		302,156		111,457	833,843
Total Expenditures		582,088		380,914		0		197,228		332,156		116,457	1,608,843
Excess (Deficiency) of Revenues Over Expenditures		(27,396)		2,963		58,209		(52,514)		(120,912)		(65,879)	(205,529)
OTHER FINANCING SOURCES (USES)													
Loan Proceeds		42,121		0		0		52,687		120,863		0	215,671
Net Change in Fund Balance		14,725		2,963		58,209		173		(49)		(65,879)	10,142
<u>FUND BALANCE</u> -													
Beginning of Year		119,269		157,186		388,174		47,756		29,253		76,258	817,896
FUND BALANCE - End of Year	\$	133,994	\$	160,149	\$	446,383	\$	47,929	\$	29,204	\$	10,379	\$ 828,038

#### AGENCY FUND

# $\frac{\text{STATEMENT OF CASH RECEIPTS, DISBURSEMENTS AND BALANCE}}{\text{YEAR ENDED JUNE 30, }2008}$

	BAL	ANCE	RE	CEIPTS	DISBU	JRSEMENTS	BA	LANCE
	6/3	80/07		(INCLUE	DING TRA	ANSFERS)	6	/30/08
High School:								
Administration	\$	458	\$	165	\$	6	\$	617
Art		94		0		0		94
Band		2,507		31,515		31,645		2,377
Baseball-Boys HS		1,534		10,466		11,675		325
Basketball-Boys HS		656		3,056		3,939		(227)
Basketball-Girls HS		3,232		2,020		2,714		2,538
Cheerleaders		752		158		259		651
Class of 2008		742		4,560		4,154		1,148
Class of 2009		1,605		5,627		6,702		530
Class of 2010		470		865		473		862
Class of 2011		0		1,164		473		691
Cross Country		1,394		118		471		1,041
Drama		1,279		0		0		1,279
FAF Grant		0		436		0		436
Football		4,834		2,921		7,597		158
Foreign Language		2,364		10,722		13,138		(52)
Girls Track		935		260		127		1,068
Guidance Department		3,100		2,472		1,464		4,108
Library Fines		641		1,337		893		1,085
National Honor Society		137		0		29		108
Quiz Bowl		972		4,565		5,111		426
ROTC		1,140		16,109		16,189		1,060
Ski		0		621		621		0
Softball		972		0		460		512
Student Council		4,694		4,684		6,500		2,878
Teacher Club		404		217		85		536
Track		312		150		0		462
Vocal-Choir		1,561		3,999		4,490		1,070
Voice of Reason		795		50		287		558
Volleyball		977		5,082		4,816		1,243
Yearbook 06-07		5,099		621		5,720		0
Yearbook 07-08		60		7,790		0		7,850
Yosemite Fitness for Life		1,176		0		127		1,049
Total High School		44,896		121,750		130,165		36,481

#### AGENCY FUND

# $\frac{\text{STATEMENT OF CASH RECEIPTS, DISBURSEMENTS AND BALANCE}}{\text{YEAR ENDED JUNE 30, }2008}$

	BALANCE	RECEIPTS	DISBURSEMENTS	BALANCE
	6/30/07	(INCLUD	OING TRANSFERS)	6/30/08
Middle School:				
Derks Memorial	22	0	0	22
Class of 2014	0	4,498	4,225	273
Class of 2013	330	214	214	330
Class of 2012	24	301	301	24
Class of 2011	357	0	357	0
Administrative	104	52	134	22
Art Class	43	0	0	43
Categorical Rooms	367	571	703	235
Cheerleaders	69	0	0	69
Club Pride	885	0	0	885
Educational Fund	0	2,500	610	1,890
Field Trip Transportation	0	500	500	0
Helping Hands	0	438	32	406
JH Track	0	792	293	499
Multicultural Festival	613	372	570	415
OSA Peninsula	0	392	392	0
Pilot Testing Program	173	504	0	677
Physical Education	55	0	0	55
R. Smith Classroom	250	0	250	0
Safety Classes	98	0	59	39
School Store	633	25	574	84
Speak Up Camp	0	10	10	0
Student Council	4,026	2,654	4,419	2,261
Teacher's Fund	222	772	812	182
Total Middle School	8,271	14,595	14,455	8,411
Elementary:				
1st Grade	45	2,725	2,628	142
Book Fair	1,025	1,267	1,240	1,052
Dave's Way	101	0	0	101
Fundraiser	0	21,023	21,005	18
Hawks	1,533	199	867	865
KDG Class Account	209	1,378	492	1,095
Music	301	0	23	278
Picture Account	397	2,813	3,147	63
Teacher's Pop Fund	72	286	323	35
Walczewski	0	164	154	10
Warm & Toasty	13	438	31	420
Total Elementary	3,696	30,293	29,910	4,079

#### AGENCY FUND

# $\frac{\text{STATEMENT OF CASH RECEIPTS, DISBURSEMENTS AND BALANCE}}{\text{YEAR ENDED JUNE 30, }2008}$

	BALANCE	RECEIPTS	DISBURSEMENTS	BALANCE
	6/30/07	(INCLUD	DING TRANSFERS)	6/30/08
Upper Elementary:				
2nd Grade	190	3,837	3,540	487
3rd Grade	14	1,293	826	481
4th Grade	216	4,183	3,072	1,327
5th Grade	4	559	527	36
Book Fair	0	1,595	1,595	0
Categorical	230	799	683	346
Computers	534	602	674	462
Grants	0	338	16	322
Library	532	333	0	865
Pencil Machine	1,023	610	659	974
Teachers Fund	1,510	731	350	1,891
Teacher Of The Year	0	1,000	725	275
Girls Basketball	216	700	546	370
Memorial Fund	0	235	0	235
School Store	0	2,143	1,212	931
Warm Furries/Sunshine Committee	97	156	161	92
Administration Miscellaneous	287	4,613	3,077	1,823
Total Upper Elementary	4,853	23,727	17,663	10,917
Ethel Kelly Library				
Expendable	408	2	0	410
Non-Expendable	2,356	104	0	2,460
Total Ethel Kelly Library	2,764	106	0	2,870
Grand Total	\$ 64,480	\$ 190,471	\$ 192,193	\$ 62,758
Represented by				
Assets				
Cash	\$ 64,480			\$ 62,758
Liabilities				
Due to Groups and				
Organizations	\$ 64,480			\$ 62,758

### 1998 DURANT BONDS JUNE 30, 2008

<u>TITLE OF ISSUE</u> 1998 School Improvement Bond (Durant Bonds)

<u>PURPOSE</u> This Bond was issued for purposes permitted in Section 1351(a)

of Act 451, Public Acts of Michigan

DATE OF ISSUE November 24, 1999

<u>INTEREST PAYABLE</u> May 15th, of each year

AMOUNT OF ISSUE \$ 163,312

AMOUNT REDEEMED

 Current Year
 \$ 0

 Prior Years
 95,206
 95,206

BALANCE OUTSTANDING - June 30, 2008 \$ 68,106

	INTEREST	R	EQUIREMENTS	<u> </u>
<u>DUE DATES</u>	RATES	PRINCIPAL	INTEREST	TOTAL
May 15, 2009	3.426%	\$ 4,469	\$ 7,000	\$ 11,469
May 15, 2010	3.426%	9,288	2,180	11,468
May 15, 2011	3.426%	32,541	1,862	34,403
May 15, 2012	3.426%	10,721	747	11,468
May 15, 2013	3.426%	11,087	380	11,467
				_
		\$ 68,106	\$ 12,169	\$ 80,275

#### REDEMPTION PRIOR TO MATURITY

This bond is not subject to redemption prior to maturity by the School District and the School District may not issue any other bonds or obligations for the purpose of refunding this bond.

#### TAX LEVY/STATE AID

The revenues to retire the Durant Settlement Bonds are to come from yearly transfers of state aid from the State of Michigan, thus, no property taxes are levied for these payments.

### 2000 REFUNDING BONDS JUNE 30, 2008

TITLE OF ISSUE 2000 Refunding Bonds

<u>PURPOSE</u> To advance refund a prior bond issue of the School District and

the costs of issuing the bonds.

DATE OF ISSUE December 20, 2000

<u>INTEREST PAYABLE</u> May 1, and November 1, of each year

AMOUNT OF ISSUE \$ 5,820,000

AMOUNT REDEEMED

Current Year \$ 365,000 Prior Years \$ 1,470,000 1,835,000

BALANCE OUTSTANDING - June 30, 2008 \$ 3,985,000

		INTEREST	REQUIREMENTS							
<b>DUE DATES</b>		RATES	PR	INCIPAL	IN	TEREST		TOTAL		
November 1	2008				\$	99,806	\$	99,806		
May 1	2009	4.750%	\$	410,000		99,806		509,806		
November 1	2009					90,069		90,069		
May 1	2010	4.800%		455,000		90,069		545,069		
November 1	2010					79,149		79,149		
May 1	2011	4.900%		510,000		79,149		589,149		
November 1	2011					66,654		66,654		
May 1	2012	5.000%		565,000		66,654		631,654		
November 1	2012					52,529		52,529		
May 1	2013	5.050%		625,000		52,529		677,529		

### 2000 REFUNDING BONDS JUNE 30, 2008

		INTEREST	F	REQUIREMENT	'S	
<b>DUE DATES</b>		RATES	PRINCIPAL	INTEREST		TOTAL
November 1	2013			36,747		36,747
May 1	2014	5.150%	690,000	36,748		726,748
November 1	2014			18,980		18,980
May 1	2015	5.200%	730,000	18,980		748,980
						_
			\$ 3,985,000	\$ 887,869	\$	4,872,869

#### **DENOMINATION**

\$5,000 each, or any integral multiple thereof not exceeding the aggregate principal amount for each maturity.

#### REDEMPTION PRIOR TO MATURITY

Bonds, or portions of bonds maturing on or after May 1, 2011, are subject to redemption at the option of the issuer in multiples of \$5,000 in such order as the issuer may determine, by lot within any maturity, on any interest payment date occurring on or after May 1, 2010, at par and accrued interest to the date fixed for redemption.

# 2001 SCHOOL BUILDING AND SITE BONDS SERIES A JUNE 30, 2008

<u>TITLE OF ISSUE</u> 2001 School Building and Site Bonds Series A

<u>PURPOSE</u> For erecting, furnishing and equipping a new elementary

school and playground; erecting furnishing and equipping additions to and partially remodeling, refurnishing and reequipping the existing elementary and middle/high school buildings; acquiring and installing educational technology;

and developing and improving sites.

DATE OF ISSUE August 8, 2001

<u>INTEREST PAYABLE</u> May 1, and November 1, of each year

AMOUNT OF ISSUE \$12,235,000

AMOUNT OF REFUNDING OF PORTION OF 2001 SCHOOL BUILDING

AND SITE BONDS SERIES A (9,190,000)

AMOUNT REDEEMED

Current Year \$ 325,000 Prior Years \$ 1,745,000 2,070,000

BALANCE OUTSTANDING - June 30, 2008 \$ 975,000

INTEREST	REQUIREMENTS					
RATES	PR	INCIPAL	INTEREST		-	ΓΟΤΑL
			\$	21,206	\$	21,206
4.250%	\$	325,000		21,206		346,206
				14,300		14,300
4.350%		325,000		14,300		339,300
				7,231		7,231
4.450%		325,000		7,231		332,231
	\$	975,000	\$	85,474	\$	1,060,474
	4.250% 4.350%	RATES PR 4.250% \$ 4.350% 4.450%	RATES         PRINCIPAL           4.250%         \$ 325,000           4.350%         325,000           4.450%         325,000	RATES PRINCIPAL IN \$ 4.250% \$ 325,000 4.350% 325,000 4.450% 325,000	RATES PRINCIPAL INTEREST  4.250% \$ 325,000 21,206  14,300  4.350% 325,000 14,300  7,231  4.450% 325,000 7,231	RATES PRINCIPAL INTEREST \$ 21,206 \$ 4.250% \$ 325,000 21,206 14,300 4.350% 325,000 14,300 7,231 4.450% 325,000 7,231

#### 2001 SCHOOL BUILDING AND SITE BONDS SERIES A

JUNE 30, 2008

<u>DENOMINATION</u> \$5,000 each, or any integral multiple thereof not exceeding

the aggregate principal amount for each maturity.

REDEMPTION PRIOR TO MATURITY

Bonds, or portions of bonds maturing on or after May 1, 2012, are subject to redemption at the option of the issuer in multiples of \$5,000 in such order as the issuer may determine, by lot within any maturity, on any interest payment date occurring on or after May 1, 2011, at par and accrued interest

to the date fixed for redemption.

#### 2001 SCHOOL BUILDING AND SITE BONDS SERIES B JUNE 30, 2008

<u>TITLE OF ISSUE</u>	2001 School Building and Site Bonds Series B
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Qualified Zone Academy Bonds

<u>PURPOSE</u> For partially remodeling, refurnishing and re-equipping the

existing elementary and middle/high school buildings; acquiring and installing educational technology; and

developing and improving sites.

<u>DATE OF ISSUE</u> September 13, 2001

INTEREST PAYABLE None

AMOUNT OF ISSUE \$1,000,000

AMOUNT REDEEMED

Current Year \$ 0
Prior Years 0 0

BALANCE OUTSTANDING - June 30, 2008 \$1,000,000

 DUE DATES
 RATES
 PRINCIPAL
 INTEREST
 TOTAL

 May 1, 2015
 0.000%
 \$1,000,000
 \$ 0
 \$1,000,000

DENOMINATION \$5,000 each, or any integral multiple thereof not exceeding

the aggregate principal amount for each maturity.

REDEMPTION PRIOR TO MATURITY

Bonds of this issue are not subject to redemption prior to

maturity.

### 2003 REFUNDING BONDS JUNE 30, 2008

TITLE OF ISSUE 2003 Refunding Bonds

To refund a portion of a prior bond issue of the School

<u>PURPOSE</u> District and the costs of issuing the bonds.

DATE OF ISSUE March 20, 2003

<u>INTEREST PAYABLE</u> May 1, and November 1, of each year

AMOUNT OF ISSUE \$ 3,950,000

AMOUNT REDEEMED

 Current Year
 \$ 50,000

 Prior Years
 200,000
 250,000

BALANCE OUTSTANDING - June 30, 2008 \$ 3,700,000

		INTEREST	REQUIREMENTS					
<b>DUE DATES</b>	<u>.</u>	RATES	PRI	NCIPAL	INTEREST			TOTAL
November 1	2008				\$	72,895	\$	72,895
May 1	2009	3.000%	\$	50,000		72,895		122,895
November 1	2009					72,145		72,145
May 1	2010	3.250%		50,000		72,145		122,145
November 1	2010					71,333		71,333
May 1	2011	3.500%		50,000		71,332		121,332
November 1	2011					70,458		70,458
May 1	2012	3.600%		50,000		70,457		120,457
November 1	2012					69,558		69,558
May 1	2013	5.050%		50,000		69,557		119,557
November 1	2013					68,658		68,658
May 1	2014	5.050%		50,000		68,657		118,657
November 1	2014					67,708		67,708
May 1	2015	5.050%		50,000		67,707		117,707
November 1	2015					66,758		66,758
May 1	2016	5.050%		710,000		66,757		776,757
November 1	2016					53,090		53,090

### 2003 REFUNDING BONDS JUNE 30, 2008

		INTEREST	REQUIREMENTS		
<b>DUE DATES</b>	<u> </u>	RATES	PRINCIPAL	INTEREST	TOTAL
May 1	2017	5.050%	690,000	53,090	743,090
November 1	2017			39,635	39,635
May 1	2018	5.150%	670,000	39,635	709,635
November 1	2018			26,235	26,235
May 1	2019	5.150%	650,000	26,235	676,235
November 1	2019			13,073	13,073
May 1	2020	5.200%	630,000	13,072	643,072
			\$3,700,000	\$1,383,085 \$	5,083,085
			·	·	·

#### **DENOMINATION**

\$5,000 each, or any integral multiple thereof not exceeding the aggregate principal amount for each maturity.

#### REDEMPTION PRIOR TO MATURITY

Bonds, or portions of bonds maturing on or after May 1, 2014, are subject to redemption at the option of the issuer in multiples of \$5,000 in such order as the issuer may determine, by lot within any maturity, on any interest payment date occurring on or after May 1, 2013, at par and accrued interest to the date fixed for redemption.

#### 2005 ENERGY CONSERVATION BONDS JUNE 30, 2008

<u>TITLE OF ISSUE</u> 2005 Energy Conservation Improvement Bonds

<u>PURPOSE</u> For paying the cost of certain energy conservation projects for

the facilities and the costs related to the issuance of the bonds.

DATE OF ISSUE March 1, 2005

<u>INTEREST PAYABLE</u> May 1, and November 1, of each year

AMOUNT OF ISSUE \$ 400,000

AMOUNT REDEEMED

Current Year \$ 80,000

Prior Years 150,000 230,000

BALANCE OUTSTANDING - June 30, 2008 \$ 170,000

	INTEREST	REQUIREMENTS					
<u>DUE DATES</u>	RATES	PRINCIPAL		INTEREST		TOTAL	
November 12008				\$	2,890	\$	2,890
May 1 2009	3.300%	\$	85,000		2,890		87,890
November 12009					1,488		1,488
May 1 2010	3.500%		85,000		1,487		86,487
		\$	170,000	\$	8,755	\$	178,755

<u>DENOMINATION</u> \$5,000 each, or any integral multiple thereof not exceeding

the aggregate principal amount for each maturity.

<u>REDEMPTION PRIOR TO MATURITY</u> Bonds of this issue are not subject to redemption prior to

maturity.

### 2005 REFUNDING BONDS JUNE 30, 2008

TITLE OF ISSUE 2005 Refunding Bonds

To refund a portion of a prior bond issue of the School District

<u>PURPOSE</u> and the costs of issuing the bonds.

<u>DATE OF ISSUE</u> July 6, 2005

<u>INTEREST PAYABLE</u> May 1, and November 1, of each year

<u>AMOUNT OF ISSUE</u> \$ 7,190,000

**AMOUNT REDEEMED** 

 Current Year
 \$ 30,000

 Prior Years
 60,000
 90,000

BALANCE OUTSTANDING - June 30, 2008 \$ 7,100,000

		<b>INTEREST</b>	REQUIREMENTS				
<b>DUE DATES</b>		RATES	PRINCIPAL INTEREST TOTAL				
November 1	2008			\$ 150,524	\$ 150,524		
May 1	2009	3.500%	\$ 35,000	150,524	185,524		
November 1	2009			149,911	149,911		
May 1	2010	3.500%	35,000	149,912	184,912		
November 1	2010			149,299	149,299		
May 1	2011	3.500%	35,000	149,299	184,299		
November 1	2011			148,686	148,686		
May 1	2012	5.000%	385,000	148,687	533,687		
November 1	2012			139,062	139,062		
May 1	2013	5.000%	390,000	139,062	529,062		
November 1	2013			129,312	129,312		
May 1	2014	5.000%	390,000	129,312	519,312		
November 1	2014			119,562	119,562		
May 1	2015	5.000%	440,000	119,562	559,562		
November 1	2015			108,562	108,562		
May 1	2016	4.000%	500,000	108,562	608,562		
November 1	2016			98,562	98,562		
May 1	2017	4.000%	505,000	98,562	603,562		
November 1	2017			88,462	88,462		

#### 2005 REFUNDING BONDS JUNE 30, 2008

		INTEREST	REQUIREMENTS			
<b>DUE DATES</b>		RATES	PRINCIPAL	INTEREST	TOTAL	
May 1	2018	3.900%	500,000	88,462	588,462	
November 1	2018			78,712	78,712	
May 1	2019	3.900%	500,000	78,712	578,712	
November 1	2019			68,962	68,962	
May 1	2020	4.000%	495,000	68,962	563,962	
November 1	2020			59,062	59,062	
May 1	2021	4.000%	490,000	59,062	549,062	
November 1	2021			49,262	49,262	
May 1	2022	4.000%	485,000	49,262	534,262	
November 1	2022			39,562	39,562	
May 1	2023	4.000%	480,000	39,562	519,562	
November 1	2023			29,962	29,962	
May 1	2024	4.125%	475,000	29,962	504,962	
November 1	2024			20,165	20,165	
May 1	2025	4.150%	470,000	20,165	490,165	
November 1	2025			10,413	10,413	
May 1	2026	4.250%	490,000	10,413	500,413	
			\$7,100,000	\$3,276,086	\$ 10,376,086	

#### **DENOMINATION**

\$5,000 each, or any integral multiple thereof not exceeding the aggregate principal amount for each maturity.

#### REDEMPTION PRIOR TO MATURITY

Bonds, or portions of bonds maturing on or after May 1, 2014, are subject to redemption at the option of the issuer in multiples of \$5,000 in such order as the issuer may determine, by lot within any maturity, on any interest payment date occurring on or after May 1, 2013, at par and accrued interest to the date fixed for redemption.

### 2006 REFUNDING BONDS JUNE 30, 2008

TITLE OF ISSUE 2006 Refunding Bonds

<u>PURPOSE</u> To refund a portion of a prior bond issue of the School

District and the costs of issuing the bonds.

DATE OF ISSUE October 10, 2006

<u>INTEREST PAYABLE</u> May 1, and November 1, of each year

<u>AMOUNT OF ISSUE</u> \$ 2,675,000

AMOUNT REDEEMED

 Current Year
 \$ 5,000

 Prior Years
 0 5,000

<u>BALANCE OUTSTANDING</u> - June 30, 2008 \$ 2,670,000

**INTEREST** 

		II (I LICED I			
<b>DUE DATES</b>		RATES	PRINCIPAL	INTEREST	TOTAL
November 1	2008			\$ 55,483	\$ 55,483
May 1	2009	4.000%	\$ 5,000	55,483	60,483
November 1	2009			55,383	55,383
May 1	2010	4.000%	5,000	55,383	60,383
November 1	2010			55,283	55,283
May 1	2011	4.000%	5,000	55,283	60,283
November 1	2011			55,183	55,183
May 1	2012	4.000%	5,000	55,183	60,183
November 1	2012			55,083	55,083
May 1	2013	4.000%	10,000	55,083	65,083
November 1	2013			54,883	54,883
May 1	2014	4.000%	10,000	54,883	64,883
November 1	2014			54,683	54,683
May 1	2015	4.000%	10,000	54,683	64,683
November 1	2015			54,483	54,483
May 1	2016	4.000%	10,000	54,483	64,483
November 1	2016			54,283	54,283
May 1	2017	4.000%	10,000	54,283	64,283
November 1	2017			54,083	54,083

### 2006 REFUNDING BONDS JUNE 30, 2008

#### **INTEREST**

<b>DUE DATES</b>		RATES	PRINCIPAL	INTEREST	TOTAL
May 1	2018	4.000%	10,000	54,083	64,083
November 1	2018			53,883	53,883
May 1	2019	4.000%	10,000	53,883	63,883
November 1	2019			53,683	53,683
May 1	2020	4.000%	10,000	53,683	63,683
November 1	2020			53,483	53,483
May 1	2021	4.000%	10,000	53,483	63,483
November 1	2021			53,283	53,283
May 1	2022	4.100%	10,000	53,283	63,283
November 1	2022			53,078	53,078
May 1	2023	4.100%	10,000	53,078	63,078
November 1	2023			52,873	52,873
May 1	2024	4.100%	10,000	52,873	62,873
November 1	2024			52,668	52,668
May 1	2025	4.100%	15,000	52,668	67,668
November 1	2025			52,361	52,361
May 1	2026	4.100%	15,000	52,361	67,361
November 1	2026			52,053	52,053
May 1	2027	4.100%	510,000	52,053	562,053
November 1	2027			41,598	41,598
May 1	2028	4.125%	505,000	41,598	546,598
November 1	2028			31,182	31,182
May 1	2029	4.150%	500,000	31,183	531,183
November 1	2029			20,807	20,807
May 1	2030	4.200%	495,000	20,808	515,808
November 1	2030			10,412	10,412
May 1	2031	4.250%	490,000	10,413	500,413
		_	\$ 2,670,000	\$ 2,260,391	\$ 4,930,391

#### **DENOMINATION**

\$5,000 each, or any integral multiple thereof not exceeding the aggregate principal amount for each maturity.

### $\underline{REDEMPTION\ PRIOR\ TO\ MATURITY}\quad See\ bond\ document.$

# Baird, Cotter and Bishop, P.C. CERTIFIED PUBLIC ACCOUNTANTS

134 WEST HARRIS STREET CADILLAC, MICHIGAN 49601 PHONE: 231-775-9789 FAX: 231-775-9749 www.bcbcpa.com

July 24, 2008

#### COMMUNICATION WITH THOSE CHARGED WITH GOVERNANCE

Board of Education White Cloud Public Schools White Cloud, Michigan

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of White Cloud Public Schools for the year ended June 30, 2008, and has issued our report thereon dated July 24, 2008. Professional standards require that we provide you with the following information related to our audit.

### Our Responsibilities under U.S. Generally Accepted Auditing Standards and Government Auditing Standards

As stated in our engagement letter dated June 13, 2008, our responsibility, as described by professional standards, is to express opinions about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. Our audit of the financial statements does not relieve you or management of your responsibilities.

As part of our audit, we considered the internal control of White Cloud Public Schools. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we performed tests of White Cloud Public School's compliance with certain provisions of laws, regulations, contracts, and grants. However, the objective of our tests was not to provide an opinion on compliance with such provisions.

#### Significant Audit Findings

#### Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by White Cloud Public Schools are described in Note I to the financial statements. No new

accounting policies were adopted and the application of existing policies was not changed during 2007-08. We noted no transactions entered into by the governmental unit during the year for which there is a lack of authoritative guidance or consensus. There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

#### Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

#### Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. No material misstatements were noted.

#### Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

#### Management Representations

We have requested certain representations from management that are included in the management representation letter dated July 24, 2008.

#### Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the governmental unit's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

During the course of our audit of the basic financial statements of White Cloud Public Schools for the year ended June 30, 2008, we noted the following list of items which we feel deserve comment:

#### **Upper Elementary Internal Accounts**

The ledger provided for audit did not balance to the reconciled bank account. We recommend that the ledger be balanced to the reconciled bank account each month, and that someone independent of the recordkeeping process review the bank reconciliation monthly.

#### Limited Internal Controls Over Decentralized Cash Collections

Management is responsible for establishing and maintaining internal controls over cash for the District. At many school districts, internal controls over decentralized cash collections present a challenge for management. The District currently has limited controls in place related to decentralized cash collections.

This condition was caused by limited personnel involved in the process.

The effect of this condition is that an environment is created in which the potential exists for cash collections to not be deposited into the District's bank accounts and go undetected in the financial recordkeeping process.

The District is aware of this limitation, and is in the process of evaluating and implementing new controls to correct or mitigate this situation in the future.

This communication is intended solely for the information and use of the Board and others within the organization. This restriction is not intended to limit the distribution of the report, which is a matter of public record.

BAIRD, COTTER AND BISHOP, P.C.

Bairol, Cottle & Bishop, P.C